

HEALTH AND WELLBEING BOARD	AGENDA ITEM No. 4(b)
24 SEPTEMBER 2012	PUBLIC REPORT

Cabinet Member(s) responsible:	Councillor Wayne Fitzgerald – Cabinet Member for Adult Social Care	
Contact Officer(s):	Andy Vowles, Chief Operating Officer, Cambridgeshire and Peterborough Shadow Clinical Commissioning Group	Tel. (01223) 725575

TRANSITION UPDATE: CLINICAL COMMISSIONING GROUP

R E C O M M E N D A T I O N S	
FROM : Cambridgeshire and Peterborough Shadow Clinical Commissioning Group	Deadline date : N/A
That the Board receives this update report outlining the current position relating to the development and authorisation of the Cambridgeshire and Peterborough Clinical Commissioning Group.	

1. ORIGIN OF REPORT

1.1 This report is submitted to the Health and Wellbeing Board as part of its agenda for the meeting to be held on 24th September 2012.

2. PURPOSE AND REASON FOR REPORT

2.1 The purpose of this report is to provide for the Board an update on the transition to the establishment of the Cambridgeshire and Peterborough Clinical Commissioning Group as a statutory commissioning body from 1st April 2013.

2.2 This report is for the Health and Wellbeing Board to consider under Terms of Reference No 3.4, that is, “To consider options and opportunities for the joint commissioning of health and social care services for children, families and adults in Peterborough to meet identified needs (based on the findings of the Joint Strategic Needs Assessment) and to consider any relevant plans and strategies regarding joint commissioning of health and social care services for children and adults”.

3. BACKGROUND – BRIEF OVERVIEW

3.1 The Shadow Clinical Commissioning Group (the CCG) comprises its member Practices and covers a population of over 850,000 people. If authorised as a statutory commissioning body by the NHS Commissioning Board later this year, the CCG will be one of the largest in the country.

3.2 From the start, our objective was to develop a devolved model of operation with clinical commissioning at its heart. We have also sought to achieve a smooth transition to the national model of Clinical Commissioning by building key elements of the new system well before 2013.

3.3 Clinical Commissioners will be responsible through the CCG for the following:

- Commissioning hospital and community health services – but not specialist services
- Managing prescribing based on clinical and cost effectiveness

- Developing a vision for commissioning local health and health care services with member practices, other professionals and key partners
- Working with the Local Authorities, play a full part as a member of the Health and Wellbeing Boards
- Shaping the culture, behaviours and relationships across the localities
- Implementing structures and systems to safeguard transparency, accountability and good governance

3.4 The CCG will produce and consult on an over-arching Annual Plan setting out the strategic and local commissioning priorities. The plan will take account of the Health and Wellbeing Strategies, the views of the Health and Wellbeing Boards and the work of Local Commissioning Groups.

4. CURRENT POSITION

The CCG's Vision and Values

4.1 These have been agreed with member practices and with the Governing Body as follows:

Our Mission

To empower our communities to keep healthy and to ensure fair access to good quality healthcare for all those who need it.

Our Vision

NHS Cambridgeshire & Peterborough Clinical Commissioning Group will be led locally by clinicians in partnership with their community, commissioning quality services that ensure value for money and the best possible outcomes for those who use them.

Our Values

- Patient focused - Our population, patients and their families are at the centre of our thoughts and actions we will commission care tailored to their needs
- Quality driven - We will constantly strive to be the best we can be as individuals and as an organisation and we will ensure that this is reflected in our commissioning decisions
- Work locally – Through our Local Commissioning Groups working within their communities
- Excellent – Our aim is to be an excellent organisation, for our communities, clinicians and our staff

Leadership

4.2 We have recruited successfully to the key leadership positions. An overview of the posts is attached as Appendix 1.

Recruitment to the remaining staffing structure is progressing well – we are approaching the final phase.

The Peterborough and Borderline LCGs have created A Joint Commissioning Forum which PCC are a member and will be the vehicle to discuss future Joint Commissioning strategies and Plans.

Beneath this forum the Commissioners have a Transformation Board which enables Commissioners and statutory providers/ Independent Sector and Voluntary Sector Providers to develop Projects within this joint governance structure. Membership of the Peterborough Local Commissioning Group and the Joint Commissioning Forum are attached at Appendix 2.

NHS Commissioning Board Authorisation

- 4.3 The purpose of authorisation is to assure the NHS Commissioning Board that CCGs are able to:
- commission the majority of health care safely;
 - discharge their stewardship of NHS budget responsibly; and
 - exercise their functions to improve quality, reduce inequality, improve efficiency and deliver better outcomes within resources.
- 4.4 Within Cambridgeshire and Peterborough, a comprehensive stakeholder survey has been conducted by Ipsos Mori on behalf of the NHS Commissioning Board. Following a period of validation, the results will be available to the CCG for wider discussion and, where required, action planning.
- 4.5 We have now submitted a comprehensive suite of evidence to the NHS Commissioning Board in support of our request for formal authorisation to become a statutory commissioning group with effect from 1st April 2013.
- 4.6 The next steps are for the NHS Commissioning Board to:
- a) undertake a formal assessment of our submission, the evidence we have provided and whether this meets the authorisation criteria set by the Commissioning Board
 - b) undertake a formal site visit and hold an assessment by panel on Friday 26th October 2012
 - c) notify the CCG of their decision by the end of November latest

5. CONSULTATION

Information provided during the meeting will be drawn from a range of sources.

6. ANTICIPATED OUTCOMES

It is anticipated that members of the Health and Wellbeing Board will be fully briefed on the current position relating to the development of clinical commissioning in Cambridgeshire and Peterborough.

7. REASONS FOR RECOMMENDATIONS

To ensure that the Board is kept up to date with current developments.

Chair and Lay Members

Maureen Donnelly, Chair (designate)

Maureen is a Maths Graduate and has spent her career in the telecoms sector. She was head of marketing for BT before leaving to become Commercial Director of Colt Telecom in the City of London. Since then she has set up two telecoms companies (in Germany and in the UK) and now works as an advisor on commercial and acquisition strategy. Maureen, who lives in Cambridge, is Chair of Digital Region, a broadband telecoms company in South Yorkshire and Chair of the Corporation of Hills Road Sixth Form College.

Peter Southwick, Lay Member (designate)

Peter has a first degree and a PhD in Metallurgy from Cambridge University. He spent much of his career in the USA, in the steel industry. His last position in the USA was President and Chief Executive Officer of Ispat Inland Inc (subsequently Mittal Steel USA and now Arcelor Mittal), which was followed by promotion in 2003 to the post of Corporate Director, Quality Assurance, based in London. In the 1990s, he was also a Board member of his local branch of United Way, the largest charitable fundraising organisation in the USA.

Glen Clark, Lay Member (designate)

Glen, who lives in Wicken, near Ely is Finance Director of Marshall of Cambridge Aerospace. He is also a Board member of a number of their subsidiaries, including four companies based overseas - and takes a lead role in Corporate Governance.

Rebecca Stephens, Lay Member (designate)

Rebecca is Founder and Director of Syntax Communications and has previously been a non-executive director at Cambridgeshire and Peterborough NHS Foundation Trust. She has a long career as a journalist which culminated in her being the Editor and Editorial Director for the Peterborough Evening Telegraph from February 2004 until June 2007. Rebecca has also created a corporate social responsibility forum for Peterborough with city-wide engagement from private, public, voluntary, community and charitable sectors. Rebecca's work has given her a wide knowledge of voluntary and community sectors in Greater Peterborough as a former board member of the Greater Peterborough Partnership and Peterborough City Centre Management Executive. She has strong links with a number of community groups and charities in the area and helped to develop the Pride in Peterborough Award and the Women of Achievement award.

Directors

Dr Neil Modha, Chief Clinical Officer (designate)

Dr Neil Modha is a working GP at Thistle Moor Medical Centre in Peterborough, where he has helped to transform the practice into a GP-led training practice with eight doctors, serving 11,500 patients. Neil was previously a member of the shadow Cambridgeshire and Peterborough Clinical Commissioning Group, taking responsibility for acute commissioning. He has been involved in the Finance and Performance sub-committee.

Andy Vowles, Cambridgeshire Chief Operating Officer (designate)

Prior to joining NHS Cambridgeshire, Andy was Deputy Director of Commissioning for NHS East of England. His portfolio included co-ordinating East of England commissioning policy, supporting the development of commissioning expertise within PCTs, and leading on a range of policy areas

including primary care and practice based commissioning. Before joining NHS East of England, Andy was Head of Performance for Essex SHA, and has also worked for a number of national bodies including the Audit Commission and the Department of Health. Andy lives in Cambridge with his wife and three young children.

Jessica Bawden, Director of Communications, Membership and Engagement (designate)

Jessica joined NHS Cambridgeshire from the National Housing Federation, the trade body for housing associations. She has over fifteen years' experience of public campaigning in the not-for-profit sector including working for Age Concern, the business campaign group, London First and the pro-European campaign, Britain in Europe. She also spent five years working in Parliament. She is passionate about social change and believes that successful change happens only when the public's views are truly heard. Jessica was educated at Oxford University and is married with four children.

Jill Houghton, Director of Quality, Safety and Patient Experience (designate)

Jill is a registered nurse, midwife and health visitor. She has had experience in all sectors of healthcare, clinically and managerially within primary and secondary care, at a Health Authority, Strategic Health Authority and at board level in a Primary Care Group and two Primary Care Trusts as a Director with responsibilities for patient services, quality, safeguarding and infection control. She has been a member of the Nursing and Supportive Care Guidelines Advisory Panel at the National Institute of Health and Clinical Excellence and undertaken national projects, in relation to patient safety and quality, with the Leadership Centre, the National Patient Safety Agency, the Department of Health and the Chief Medical Officer's Office. Jill was most recently the Director of Nursing for West Mercia Cluster which consisted of four Primary Care Trusts and six Clinical Commissioning Groups. Jill's role is to ensure commissioning for quality is delivered through the changing NHS Architecture working with providers, Local Authorities and particularly the shadow Clinical Commissioning Group to ensure our population receive the best quality of care possible within available resources.

Victoria Corbishley, Director of Performance and Delivery (designate)

Victoria joined the CCG from NHS Midlands and East Strategic Health Authority where she was responsible for running the performance and informatics teams across the SHA Cluster. Before the SHA, Victoria was one of the first employees at Monitor, the Independent Regulator of NHS Foundation Trusts where she spent time assessing applicant trusts, overseeing compliance at existing Foundation trusts and developing policy. Victoria is a qualified accountant and has worked in the I.T. industry, with companies such as IBM and Xerox, and as a management consultant.

Harper Brown, Director of Commissioning and Contracting (designate)

Harper joins us from Great Yarmouth and Waveney PCT where he was Deputy Chief Executive and he was Executive Director of Integrated Care at Norfolk & Great Yarmouth and Waveney PCT.

Tim Woods, Chief Finance Officer (designate)

Tim was previously Executive Director of Finance at Derbyshire Healthcare NHS Foundation Trust.

APPENDIX 2

Peterborough LCG Board

GP Members

Dr Michael Caskey (Chair)
Dr Neil Modha

Dr Mohsin Laliwala
Dr Neil Sanders

Dr Harshad Mistry
Dr Paul van den Bent

Patient Representative Members

Barbara Cork

Brian Parsons

Practice Manager Representative Member

Andy Slater

Officers/Management Support

Cathy Mitchell
Harriet Murch/Ron Smith

Sarah Shuttlewood
Paul Whiteside

Caroline Hall

Others who may attend

Maureen Donnelly (CCG Chair)

Dr Neil Modha (CCG Accountable
Officer)

Andy Vowles (CCG Chief
Operating Officer)

Sharon Fox (CCG Board
Secretary)

Peterborough Commissioning Joint Forum

GP Members

Dr Michael Caskey
Dr Paul van den Bent

Dr R Withers
Dr G Howsam

Dr A Liggins

Patient Representative Members

Barbara Cork

Brian Parsons

Michael Bacon

PCC Representatives

Terry Rich

Malcolm Newsom

Wendy Ogle-Welbourn

Officers/Management Support

Catherine Mitchell
Ron Smith/Harriet Murch

Sarah Shuttlewood
Paul Whiteside

Caroline Hall

Others who may attend:

Maureen Donnelly (CCG
Chair)

Dr Neil Modha (CCG
Accountable Officer)

Andy Vowles (CCG Chief
Operating Officer)

Sharon Fox (CCG Board
Secretary)